# ALLISON F. BAUER, JD, MSW

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### PROFESSIONAL SUMMARY

A nationally recognized leader in health policy and strategic philanthropy, skilled in program management, grant management, as well as building and managing strategic collaborations with partners. Accomplished legal and policy professional with success in identifying innovative solutions, leveraging opportunities, and advocating for systems change. Extensive teaching and mentoring, staff management, and experience interacting with a wide variety of stakeholders.

#### TEACHING EXPERIENCE

| Northeastern University, Bouvé College of Health Sciences, Associate Chair for External Relations   |                   |
|---|-------------------|
| Department of Public Health & Health Sciences   | 2023 – Present    |
| Northeastern University, Bouvé College of Health Sciences, Associate Teaching Professor<br>Department of Public Health & Health Sciences  | 2019 – Present    |
| <i>Courses</i> : The American Health Care System; Healthcare Administration & Policy (MPH); Community   |                   |
| & Public Health; Healthcare Policy & Administration; Society, Behavior & Health (MPH)   |                   |
| Past Courses: Communication Skills for Health Professions; Global Perspectives on Discrimination & H<br>Service: Co-Chair, Social Justice Steering Committee, Department of Public Health & Health Sciences;<br>Awards: Bouvé Distinguished Educator Award for Undergraduate Teaching, 2021 |                   |
| Boston College School of Social Work, Adjunct Professor   | Chestnut Hill, MA |
| Courses: Health and Mental Health Policy; Policy Analysis Research for Social Reform  | 2014 – 2019       |
| Simmons College (now University) School of Social Work, Adjunct Professor   | Boston, MA        |
| Course: Advocacy and Social Action for Professional Social Workers  | 2005 – 2007       |
| Virginia Commonwealth University School of Social Work, Assistant Professor   | Alexandria, VA    |
| Course: Social Work and the Law   | 2002 – 2003       |
| Professional Experience   |                   |
|   | Destas MA         |

| Root Cause  | Boston, MA     |
|---|----------------|
| Senior Consultant   | 2018 - present |
| Work with clients to design, implement, and measure strategies utilizing Root Cause's unique, purpose-driven, and |                |
| customized approach to consulting that enable individuals and families to lead more fulfilling lives.             |                |

| Massachusetts Department of Public Health        | Boston, MA  |
|--|-------------|
| Director, Bureau of Substance Addiction Services | 2016 – 2018 |

Oversee the substance use disorder and treatment services in the Commonwealth of Massachusetts, and lead implementation of prevention, intervention, treatment, and recovery strategies across the substance use disorder spectrum, specifically focused on combatting the ongoing opioid epidemic.

- Oversee staff of 100 responsible for design and funding of substance use disorder services and prevention initiatives offered throughout the Commonwealth, as well as licensing of programs and addiction counselors.
- Manage a budget of over \$200 million.
- Represent the administration to Federal agencies and at forums and national conferences

## **The Boston Foundation**

### Senior Director, Health & Wellness

During ten years of service for 100-year old community institution with more than \$1B in assets, provided strategic leadership to develop, manage, and oversee health and wellness strategy including \$1.2M in grantmaking, research, and policy efforts.

- Led and raised over \$1M local and national investments for innovative interdisciplinary endeavors such as "Health Starts at Home" Initiative and the Massachusetts Convergence Partnership as well as internal efforts to inform and leverage interests of Foundation's donors.
- Represented the Foundation at conferences, forums and in media (radio, television and print).

# Director, Health & Wellness

Managed the transition to a new framework for investments and partnerships shifting from health care access and coverage to primary prevention, including development of a new strategy to encourage healthy behaviors by increasing access to healthy food and opportunities for physical activity.

- Evaluated grant proposals from non-profit organizations and managed over \$7M of investments cumulatively, for the strategy.
- Worked across departments within Foundation to advance the health and wellness strategy, specifically in the area of public policy and research, as well as with numerous state, city and community partners and coalitions.
- Co-authored five statewide report cards on public health policies. Served in appointed positions on Boston Public Schools District Wellness Council and City Food Policy Council, and School Food Advisory Committee.

# Senior Program Officer, Health & Human Services

Developed and managed grantmaking portfolio of over \$5M over five years, as well as public policy initiatives.

- Evaluated grant proposals from non-profit organizations in the health and human services sector, including medical care, mental health, public health, substance abuse, elder issues, domestic violence, child welfare, homelessness, and services for people with disabilities.
- Supervised staff and external consultants and prepared written reports and other correspondence related to initiatives and grantmaking.
- Selected as one of 16 nationwide "Terrance Keenan Institute Emerging Leader in Health Philanthropy" Fellows by Grantmakers in Health.

#### Massachusetts House of Representatives, Joint Committee on Mental Health & Substance Abuse

## Staff Director/Chief Counsel

Served as policy and legal advisor to House Chair of joint legislative committee. Represented Chair in meetings with legislators, members of the administration, and constituents. Served as policy resource for legislators, legislative staff, and the public. Supervised research analysts. Organized and managed the committee's workflow including communications with committee members, hearings, bill analyses, and policy development. Maintained up-to-date knowledge of behavioral health care policy.

## National Association of Social Workers, Massachusetts Chapter

## **Director of Professional Issues**

Coordinated the Chapter's mental health activities, and served as liaison to the Commissioner of the Department of Mental Health. Staff support for the Mental Health Committee, HIV/AIDS Committee, and advisor to the Ethics Committee. Liaison to the Social Work Licensing Board and resource on social work licensing issues for 8,300 members. Supervised the Continuing Education Collaborative, labor and workforce issues, and supervised graduate student interns.

2011 - 2015

2007 - 2011

Boston, MA 2005 - 2007

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Boston, MA 2015 - 2016

Boston, MA

2003 - 2005

| Gay, Lesbian, and Straight Education Network (GLSEN)                     | Washington, DC                |
|--|-------------------------------|
| Legislative & Policy Analyst/State Policy Manager                        | 2001 – 2002                   |
| AIDS Vaccine Advocacy Coalition Policy Director                          | Washington, DC<br>2000        |
| ADS Ventures, Inc. (Congressman Chet Atkins D-MA, founder and principal) | Washington, DC                |
| Senior Associate   | 1993 – 1998                   |
| United States Department of Labor Staff Attorney                         | Washington, DC<br>1991 – 1993 |

## ADVISOR & MENTOR EXPERIENCE

Capstone Committee Member. (Spring 2024). Northeastern University, Bouvé College of Health Sciences' Master of Public Health. Haley Moriarty: Nursing Home Care for Older HIV and SGM Populations: A Scoping Review

Capstone Committee Member. (Spring 2024). Northeastern University, Bouvé College of Health Sciences' Master of Public Health. Morgan Greenburg: The Expansion and Standardization of a Local Naloxone Program in Mendon

Capstone Committee Member. (Spring 2023). Northeastern University, Bouvé College of Health Sciences' Master of Public Health. Elise Maddalone: Prospective Economic Evaluation Alongside the Postpartum Depression (PPD) Telephone-based Interpersonal Psychotherapy (IPT) Treatment Trial

Capstone Committee Member. (Spring 2023). Northeastern University, Bouvé College of Health Sciences' Master of Public Health. Salome Goglichidze: The Impact of Immigration-Related Policies on Pharmacological Treatment of Type 2 Diabetes among Adult Immigrants in the US

Capstone Advisor/Committee Member. (Spring 2023). Northeastern University, Bouvé College of Health Sciences' Master of Public Health. Venessa Duodu: Best Practices Guide for Community Engagement of Ghanian Immigrants in Public Health Research

Capstone Committee Member. (Spring 2022). Northeastern University, Bouvé College of Health Sciences' Master of Public Health. Isabel Kay: Access to Medications for Opioid Use Disorder in Drug Courts: Evaluating Noncompliance Among Courts Receiving Federal Funding in Four U.S. States

Capstone Committee Member. (Spring 2022). Northeastern University, Bouvé College of Health Sciences' Master of Public Health. Luke Mathew: The Role of Public Policy in Addressing & Preventing Adverse Childhood Experiences (ACEs) in Boston

Supervising Faculty Member, Undergraduate Capstone Project. (2020). Public Charge Rule Implications. Melissa Cary, Northeastern University, Department of Health Sciences.

### SELECTED INVITED TALKS/PRESENTATIONS/WORKSHOPS

- Bauer, A and Thompson, K, Antiracist Teaching, Learning and Mentoring: Collaboration between a White Educator and a Black Student, <u>Conference for Advancing Evidenced Based Learning</u>, CATLR, April 30, 2024
- Bauer, A. and Crossing, A. Looking Back to Move Forward, presented at AAC&U DEI Conference, March 2024
- Bauer, A. F. Recovery Housing and Initiatives in Massachusetts Opioids and Our Workforce presented at the <u>National Association of State Alcohol and Drug Abuse Directors (NASADAD) Annual Meeting</u>, May 23, 2018, Bethesda, MD
- Bauer, A. F. Opioids and Our Workforce presented at the <u>Workforce and the Opioid Crisis Roundtable</u>, April 25, 2018, Newton, MA
- Bauer, A. F. The Opioid Epidemic in Massachusetts: the State's Perspective presented at the <u>MOAR Annual</u> <u>Public Policy Forum</u>, March 12, 2018, Boston, MA
- Bauer, A. F. The Opioid Epidemic in Massachusetts: the State's Perspective presented at the <u>Opioid Crisis:</u> <u>Educational Panel With United Way Of Massachusetts Bay</u> March 9, 2018, Boston, MA
- Bauer, A. F. Keynote Address presented at Leaders in the Law, March 1, 2018, Boston, MA
- Bauer, A. F. Massachusetts Response to the Opioid Crisis presented at the <u>Substance Abuse and Mental Health</u> <u>Service Administration, Center for Substance Abuse Treatment's 78th Meeting of the CSAT National Advisory</u> <u>Council (NAC),</u> February 14, 2018, Rockville, MD
- Bauer, A. F. Co-creating Solutions to Impact the Opioid Epidemic, <u>2017 Grantmakers in Health Annual Meeting:</u> Lead, Listen, Inspire, June 22, 2017, Boston, MA
- Bauer, A. F. Substance Use and Addictive Disorders: Energizing the Community to Fight Back presented at the <u>Salem State Symposium</u>, June 16, 2017, Salem, MA
- Bauer, A. F. The Opioid Epidemic in Massachusetts presented at the <u>DanversCARES Annual Meeting</u>, June 5, 2017, Danvers, MA
- Bauer, A. F. Resources and Education for Families Struggling with Addiction presented at the <u>81st Annual DTA</u> <u>Training Conference</u>, May 31, 2017, Sturbridge, MA
- Bauer, A. F. The Opioid Epidemic in Massachusetts presented at the <u>Quincy College Addiction Awareness</u> <u>Symposium</u>, April 15, 2017, Quincy, MA
- Bauer, A. F. The Opioid Epidemic: Ideas & Strategies to Combat this Public Health Emergency presented at the <u>Massachusetts College of Pharmacy and Health Sciences Symposium</u>, April 12, 2017, Boston, MA
- Bauer, A. F. The Opioid Crisis: Understanding the Workplace Impact presented at the <u>Massachusetts Opioid</u> <u>Crisis Forum</u>, March 29, 2017, Worcester, MA
- Bauer, A. F. Massachusetts Opioid Epidemic: Legislative Action and Update from the Field presented on a <u>BU</u> <u>School of Public Health panel</u>, March 22, 2017, Boston, MA

- Bauer, A. F. Preventing Childhood Obesity by Focusing on Pregnancy through Age Five presented at the <u>2016</u> <u>Grantmakers in Health (GIH) Annual Meeting: Roadblock, Breakthroughs, Discoveries</u>, March 9 – 11, 2016, San Diego, CA
- Bauer, A. F. Session 1) Building an Equitable Food System for Community Health and Session 2) Health Starts at Home, presented at the 2015 GIH Annual Meeting: Pathways to Health, March 4 – 6, 2015, Austin, TX
- Bauer, A. F. What's Keeping Program Staff Up at Night? Presented at the <u>2012 GIH Annual Meeting: Health and</u> Equity for All, March 7 – 9, 2012, Baltimore, MD
- Bauer, A. F. Session 1) Massachusetts' Children's Mental Health Campaign: How a Coalition and Its Funders Achieved Reform and Session 2) Saving the Future of Red Sox Nation: On-the-Ground Efforts Creating Healthier Communities, <u>2011 GIH Annual Meeting: Creating a Healthier Future for Our Kids, Families, and</u> <u>Communities</u>, March 2 – 4, 2011, Los Angeles, CA
- Bauer, A. F. The Future of HIV/AIDS. Panel Presentation at <u>Grantmakers in Health</u> annual conference, March 19, 2009, New Orleans, LA
- Bauer, A.F. LGBT Families and School Advocacy -- Breakout: Preschools. Workshop presented and breakout facilitated at Family Equality Council <u>Family Week</u>, August 3, 2006, Provincetown, MA
- Bauer, A.F. and Gelnaw, A. Opening Doors & Opening More Doors: LGBT Parents and Schools. Workshop presented at Family Equality Council <u>Family Week</u>, August 3, 2004, Provincetown, MA
- Bauer, A. F. and Joslin, C.C. Safe School Issues Beyond Harassment and Discrimination. Workshop presented at GLSEN National Conference, <u>Teaching Respect for All</u>, October 5-7, 2002, Los Angeles, CA
- Bauer, A. F. Advocacy in Action: Getting Your School Board on Board. Workshop presented at PFLAG National Conference, <u>Family Voices for Equality 2002</u>, September 27-29, 2002, Columbus, OH
- Bauer, A.F., Cullen, M.K., Joslin, C.C. Safer Schools for All: Laws and Policies for Today's Classrooms. Workshop presented at the <u>14<sup>th</sup> Annual Creating Change Conference</u>, November 6-10, 2001, Milwaukee, WI

#### SELECTED PUBLICATIONS

- Bauer, A.F., Hung, P., Toohey, M. F., (2016) <u>Understanding Boston The Evolution of Mass in Motion: One State's</u> <u>Response to a National Epidemic</u>. *The Boston Foundation*. Available at: <u>https://www.tbf.org/~/media/TBFOrg/Files/Reports/MiM\_Apr2016.pdf</u>
- Hubbard, T., Hung, P., Bauer, A.F., Paradis, R., (2015) <u>Healthy People/Healthy Economy: A Five Year Review and Five</u> <u>Priorities for the Future</u>. *The Boston Foundation*. Available at: <u>http://www.tbf.org/tbf/56/~/media/3A4F43041179488CB0D8D523268FE8F4.pdf</u>
- Bauer, Allison F, (2014) Views from the Field: <u>Starting Early: Obesity Prevention in Early Childhood</u>, Grantmakers in Health. Available at: http://www.gih.org/files/FileDownloads/Early Obesity Prevention TBF November 2014.pdf
- Hubbard, T., Paradis, R., Bauer, A.F. (2014) <u>Healthy People/Healthy Economy: Fourth Annual Report Card</u>. *The Boston Foundation*. Available at: <u>http://www.nehi.net/writable/publication\_files/file/hphe\_2014\_2.pdf</u>
- Hubbard, T., McNeil, N., Kahn, C., Bauer, A.F. (2013) <u>Healthy People/Healthy Economy: Third Annual Report Card</u>. *The Boston Foundation*. Available at: http://www.nehi.net/writable/publication files/file/hphe.final 2013 3rd report card.pdf
- Hubbard, T., McNeil, N., Kahn, C., Bauer, A.F. (2012) <u>Healthy People/Healthy Economy: Second Annual Report Card</u>. *The Boston Foundation*. Available at: <u>http://bostonalliance.org/wp-content/uploads/2012/02/Healthy-People-</u> <u>Healthy-Economy.pdf</u>

Bauer, A.F., (2011) <u>Views from the Field: Disparities in Food Access and in Opportunities for Physical Activity</u>. *Grantmakers in Health*. Available at:

http://www.gih.org/files/FileDownloads/Disparities\_FoodAccess\_PhysicalActivity\_TBF\_September\_2011.pdf

- Bauer, A.F. and Goldstein, N. (2003) <u>Opening More Doors: Creating Policy Change to Include Our Families</u>. *Family Equality Council*.
- Bauer, A.F. (2002). <u>State of the States 2002: GLSEN's Policy Analysis of Lesbian, Gay, Bisexual and Transgender (LGBT)</u> <u>Safer Schools Issues</u>. *Gay, Lesbian and Straight Education Network*.
- Contributing Author, <u>7 Years and Counting...</u> How Can We Overcome Obstacles to an AIDS Vaccine? (2002). AIDS Vaccine Advocacy Coalition. Available: <u>http://lobby.la.psu.edu/020 Compulsory Licensing/Organizational Statements/AVAC/AVAC 7Years Countin</u> <u>g\_0500.pdf</u>
- Bauer, A.F. Uncertain Outlook for U.S. Vaccine Bill, IAVI Report, April-June 2000.
- Contributing Author, <u>Women's Wellness Needs Assessment: A Report of the Health Care Needs of Lesbian and</u> <u>Bisexual Women and Transgender Individuals of the Washington, DC Metropolitan Area (2000)</u>. *Lesbian Services Program of the Whitman-Walker Clinic.*

#### EDUCATION

University of Pennsylvania Law School, JD

**Virginia Commonwealth University, MSW**, Policy, Planning, and Administrative Practice **University of Rochester, BA**, Political Science, Cum Laude with Honors

#### COMMUNITY ENGAGAEMENT

| 2016 – present | Playworks New England Advisory Board                                 |
|----------------|--|
| 2017 – present | Bowdoin Street Health Center, Leadership Council Member              |
| 2010 – present | Family Equality Council, National Emeritus Board                     |
| 2015 – 2017    | Positive Tracks, Strategic Advisor                                   |
| 2012           | Election Protection Legal Observer (New Bedford, MA)                 |
| 2010 – 2013    | Temple Beth Avodah, Board of Trustees                                |
| 2007 – 2008    | LeadBoston Class of 2008, Boston Center for Community & Justice      |
| 2002 – 2008    | Family Equality Council, National Board of Directors; Board Co-Chair |
|                |  |

**PROFESSIONAL AFFILIATIONS** 

- American Public Health Association
- District of Columbia Bar
- Grantmakers in Health
- Massachusetts Public Health Association
- American Association of Colleges & Universities