# JEAN FLATLEY MCGUIRE, PhD

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### **PROFILE**

Senior administrator and professor of practice with extensive background in public health, long term care, health and social policy development, program financing and management. Diverse experience in public and private sectors and in local, state, national, and international roles. Synthetic thinker with excellent communication skills, well-recognized leadership capability, and an innovative and effective management style. Extensive political and organizational research, development and strategic planning experience.

### PROFESSIONAL EXPERIENCE

Professor of **Practice** 1/12 – current

**Interim Chair** 5/14-8/15

**Senior Research Fellow** 

5/11 - 12/11

**Assistant Secretary** 5/07 - 5/11

**Senior Clinical Professor** 9/06 - 7/07

**Lorraine Snell Visiting Professor** 11/03 - 8/06

**Assistant Commissioner** 4/98 - 10/03

Department of Health Sciences, Bouvé College, Northeastern University,

Boston, MA. Senior instructor of graduate and undergraduate public health and health care policy courses addressing acute, ambulatory and long term care delivery system development and financing, public health administration, and social and behavioral determinants of health. Policy researcher focusing on innovations in disability related integrated care, population health and financing, and human services integration.

Center for Social Policy, McCormack Graduate School of Global and Policy Studies, University of Massachusetts Boston, MA. Policy researcher providing senior consultation and analytic support to a diverse array of projects at this multi-disciplinary Center focused on low income related health, human services, and social policy development and evaluation. Current projects include state and national level disability related long term care financing strategy development and technical assistance, national HIV policy integration strategy development, and selected statebased public health projects.

Executive Office of Health and Human Services, Commonwealth of MA,

**Boston, MA.** Senior administrator for disability-related policies and programs. Oversaw ~5B of disability-related long term care, rehabilitation, and employment support services through six administrative agencies and the Medicaid Office of Long Term Care. Provided disability policy, program, and financial planning leadership to prevention, intervention, individual and family support, housing, employment, and long term care services across 17 agencies.

Department of Health Sciences, Institute on Urban Health Research, Bouvé College, Northeastern University, Boston, MA. Instructor in Race, Ethnicity & Health in the US, Community & Public Health, and Public Health in Crisis; investigator in public health, youth violence, racial and ethnic health disparities. international health, and workplace flexibility; academic consultant to Boston Public Health Commission and to international health & community development projects in South Africa and Pskov, Russia; facilitator for Kenneth B. Schwartz Center Rounds on ethical and compassionate care; dissertation and post-doctoral advisor for graduate students at Northeastern, Brandeis, and the Commonwealth Fund.

Massachusetts Department of Public Health, Boston, MA. Directed HIV/ STD, Hepatitis C programs; oversaw 70 staff and managed \$85M budget; developed innovative policy, program & fiscal strategies to address changing epidemic & revenue challenges; oversaw health services research activities in disease and behavioral surveillance and diagnostic & clinical management; developed integrated service delivery for incarcerated populations; established unique consumer leadership program; led national drug pricing negotiations; initiated novel harm reduction and substance abuse treatment services; led South African health collaboration.

Guest Lecturer, Instructor 1/92 – 6/02 Harvard School of Public Health; Simmons College; Boston University School of Social Work; Smith and Hampshire Colleges. Taught undergraduate and graduate health services, long term care, public health and public policy courses; adjunct professor, BU School of Public Health.

Health & Social Services Program Consultant 10/90 – 5/07

**Self-employed, Cambridge, MA.** Provided management and fiscal planning, policy analysis, research design review, meeting facilitation, strategic planning and other services to domestic and international governmental and nongovernmental agencies in health and social services with an emphasis on reproductive health, HIV and other STDs; disability related home and community based services; housing development; correctional services; and substance abuse treatment.

**Executive Director** 5/88 – 10/90

**AIDS Action Council, Washington, DC.** Directed national representative public policy association during period of significant federal budget and statutory and regulatory development; developed broad based coalition of national organizations; led drug approval, SSI, and Medicaid coverage change processes; managed major fiscal & structural transition for organization; established foundation arm of organization and tripled overall budget; oversaw staff of 20; worked as registered lobbyist.

Assistant Director, Governmental Affairs 8/85 – 4/88 Association for Retarded Citizens of the United States, Washington, DC. Registered lobbyist. Coordinated federal health insurance, long term care, housing and tax policy development for ARC and for a broad national disability coalition.

Assistant Area Director 2/84 – 8/85 **VOCA Corporation, Columbus, Ohio.** Directed Washington, DC start-up development of multi-site, proprietary Medicaid intermediate care facilities for people with severe mental and physical disabilities; purchased and renovated 8 congregate housing settings; managed 100 staff.

**Consultant** 2/80 – 2/84

**Self-employed, Washington, DC.** Provided management and program consulting services in the fields of mental retardation, substance abuse, and geriatric care.

**Teacher; Social Services Director**9/74 – 2/80

**Lt. Joseph P. Kennedy Institute, Washington, DC.** Taught adolescents with moderate to severe mental retardation; developed school–based social services department; initiated residential care services; managed 20 staff.

**EDUCATION** 

1991 – 1996	PhD	The Heller School, Brandeis University, Waltham, MA
		Pew Foundation Doctoral Fellow
1990 – 1991	MSPH	Harvard School of Public Health, Boston, MA
1970 – 1974	BA	Trinity College, cum laude, Washington, DC

## **BOARD MEMBERSHPS**

AIDS PAC, Washington DC MAB

Baycove Human Services South Africa Partners Board of Advisors

## PROFESSIONAL AND VOLUNTARY MEMBERSHIPS

American Civil Liberties Union
American Public Health Association
Amnesty International

National Organization for Women
National Gay and Lesbian Task Force
Massachusetts Public Health Association

## SELECTED PUBLICATIONS

Cramer, G; **McGuire**, **J**; Singh, S; Young G. (2021) Hospitals and community benefit requirements: perspectives of community benefit administrators in Massachusetts. *Journal of Hospital Management and Health Policy*. doi:10.21037/jhmhp-21-44.

Ranade, A., Young, G., Garcia, R. Singhal, A. **McGuire, J**. (2020). Changes in Dental Benefits and Use of Emergency Departments for Nontraumatic Dental Conditions in Massachusetts. *Public Health Reports*. doi.org/10.1177/0033354920946788.

Olivieri-Mui, B., **McGuire**, **J**., Griffith, J., Cahill, S., Briesacher, B. (2020). Assessing the Quality of Human Immunodeficiency Virus Care in Nursing Homes. *Journal of the American Geriatric Society*. Doi: 10.1111/jgs.16359.

Ranade, A., Young, G., Griffith, J., Garcia, R., **McGuire, J**. (2019). Determinants of emergency department utilization for non-traumatic dental conditions in Massachusetts. *Journal of Public Health Dentistry*. doi.org/10.1111/jphd.12297

**McGuire,** et al. (2019) A Review of Healthcare and Human Services Engagement: Developing guiding principles and a strategic framework for grant-making that influences the healthcare-related human services sector. Princeton, NJ: Robert Wood Johnson Foundation.

Ferer, B. McGuire, J. (2019). *The Non-profit Human Services Sector: A brief primer*. Princeton, NJ: Robert Wood Johnson Foundation.

Nelson, H. **McGuire**, J, Mikolsky, K, Shellenberger, K. (2019). *Resource Database: Literature on The Intersection Of The Healthcare And Human Service Sectors*. Princeton, NJ: Robert Wood Johnson Foundation.

Haggerty, K. L., Griffith, J. L., **McGuire**, **J.**, Molnar, B. E. (2019). Elder mistreatment and social network composition: an exploratory study. *Social Networks*, *59*, 23--30.

Ranade, A., Young, G. J., Garcia, R., Griffith, J. L., Singhal, A., **McGuire**, J. (2019). Emergency department revisits for nontraumatic dental conditions in Massachusetts. *The Journal of the American Dental Association* 

Olivieri-Mui, B., **McGuire**, **J**., Cahill, S., Griffith, J., Briesacher, B. (2018). People Living With HIV in U.S. Nursing Homes in the Fourth Decade of the Epidemic. *J Assoc Nurses AIDS Care*, *30*(1), 20-34.

Lees, K., **McGuire**, **J**., Griffith, J., Molnar, B. (2018). Elder Mistreatment and Social Network Composition. *Innovation in Aging*, 2 (*Suppl1*)

McGuire, J. (2017). PAYING FOR POPULATION HEALTH: Case Studies of Health Systems Addressing Social Determinants of Health. Washington, DC: Academy Health.

McGuire, J. (2016). Population Health Investments by Health Plans and Large Provider Organizations— Exploring the Business Case. Princeton, NJ: The Robert Wood Johnson Foundation.

Massachusetts Department of Public Health. (2016). *An Assessment of Opioid-Related Deaths in Massachusetts* (2013 – 2014). Boston: MDPH. (team member / co-author).

Rohm, I. and **McGuire**, **J**. (2012). Report of the Strategic Planning Task Force: Office of Emergency Services. Boston: MDPH.

Holtgrave, D; **McGuire**, **J**; Milan, J. (2007). The Magnitude of Key HIV Prevention Challenges in the United States: Implications for the New National HIV Prevention Plan. *American Journal of Public Health*.

McGuire, J. (2005). South Africa's Longest Walk. Northeastern University Magazine. January: 12-14.

Walensky R; Losina, E; Malatesta, L; Barton, G; OConnor, O; Skolnik, R; Hall, J; **McGuire**, J; and Freedberg, K. (2005). Effective HIV Case Identification Through Routine HIV Screening at Urgent Care Centers in Massachusetts. *Am J Public Health*. 95: 71-73.

Drainoni,M; Johnson,V; **McGuire,J**; Gerlus,R. (2003). Providing Non-Traditional Mental Health Services to Individuals Living with HIV and AIDS: An Evaluation of Five Pilot Programs in Massachusetts. *Journal of HIV/AIDS and Social Services: Research, Practice, and Policy*. 2(1): 5-18.

**McGuire**, **J.** (2002). Deadly Epidemic. *State Government News*. Washington, DC: Council on State Governments. September: 8-10.

Kunches,L; Meehan,T; Boutwell, R; **McGuire,J.** (2001). Survey of Nonoccupational HIV Postexposure Prophylaxis (nPEP) in Hospital Emergency Departments. *Journal of Acquired Immune Deficiency Syndromes*. 26: 263-265.

Orner,M; Meehan,T; Brooks,D; Mucci,L; **McGuire,J**. (2001). Support for Condom Availability and Needle Exchange Programs Among Massachusetts Adults, 1997". *AIDS Education and Prevention*. 13(4): 365-376.

**McGuire**, J. (2000). Inclusion, Representation, and Parity: the Making of a Public Health Response to HIV. In: Mayer, K and Pizer, H (eds). *The Emergence of AIDS*. Washington, DC: American Public Health Association.

Amaro,H; **McGuire,J**; Hardy-Fanta,C; and Weissman,G. (1999). Participation of Latino Community-Based Organizations in the RWCA Process: A Study of Two Metropolitan Areas. *Free Inquiry in Creative Sociology* . 27(2):29-44.

McGuire, J. (1996). Research = Care: A Critique of the Right to Research Claim. Ph.D. diss., Brandeis University.

Auerbach, J; **McGuire**, J. (1995). The Potential Impact of Health Care Reform on Public Health HIV-Related Activities. 1 *Journal of Pubic Health Management*. 1(1):72-77.

Herbert, B; McGuire, J; Mills, L. (1994). HIV Testing, Counseling, and Prophylaxis After Sexual Assault. *Journal of the American Medical Association*. 272 (20):1577-1578.

**McGuire, J.** (1994). Organizing from diversity in the name of community: lessons from the disability civil rights movement. *Policy Studies Journal*.22(1): 112-122.

**McGuire, J**. (1993). Women and HIV: Report from the VII International Conference on AIDS. *Harvard AIDS Institute Bulletin*. Spring.

Mann, J; Heymann, S; Royce, R; Kay, K; Mantel, C; **McGuire, J**; and E. Muhondwa. (1992). *VIII International Conference on AIDS: Summary of the Proceedings on Epidemiology and Prevention*. Boston: Harvard School of Public Health.

**McGuire, J.**; Sheridan, T. (1991). *AIDS and Medicaid: Response to the Challenge*. Washington: National Association of Community Health Centers.

McGuire, J. (1989). AIDS: the community-based response. JAIDS. 3(1):S279-S282.

**McGuire, J**. (1987). Health care coverage for people with disabilities. In: *The Proceedings of the National Health Lawyers Association Long Term Care and the Law Seminar*. Washington: National Health Lawyers Association.

### RECENT POLICY CONSULTATION & RESEARCH FUNDING

Robert Wood Johnson Foundation. Studying public-sector administrative, regulatory, and procurement practices to help achieve successful alignment of health care and social services. \$870,971 (9/20 – 8/22).

Robert Wood Johnson Foundation. A Review of Heatlthcare and Human Service Engagement: Developing guiding

principles and a strategic framework for grant-making that influences the healthcare-related human services sector. \$245.000 (9/17 - 3/19)

AcademyHeath/Robert Wood Johnson Foundation. *Pay for Performance in Population Health*. \$46,000 (9/16 – 3/17).

Robert Wood Johnson Foundation. *Exploratory Study of Business Case for Population Health Investments by Health Plans and Large Provider Organizations*. \$285,000. (6/14 – 3/16).

Center for Community Investment / Lincoln Institute. *Analysis of health sector segmentation, leverage points and policy context as related to housing investments*. \$36,000.(5/17-10/17).

Harvard University Center for Health Law and Policy Innovation. *ACA Policy & Strategy Development for the Chronic Illness and Disability Partnership*. \$120,000. (1/17–12/20).

Boston Public Health Commission/Substance Abuse and Mental Health Administration. Co-evaluator. *Early Childhood Mental Health System of Care Expansion Implementation Evaluation*. \$480,000 (9/15-8/19).

Boston Public Health Commission/ Health Resources and Services Administration. Co-evaluator. *Early Childhood Comprehensive Systems Impact Grant*. \$180,00 (8/16-7/19).

Northeastern University. All Payer Claims Data Analytic Development. \$50,000 (9/15-9/16).

John Snow, Inc./Health Resources and Services Administration. *Supporting the Continuum of Care: Building RWCA Programs*. \$60,000 (9/15 – 8/16).

Vinfen Corporation: *Healthcare Reform Consultation*. \$48,000 (7/12 – 6/15).

Justice Resource Institute/Massachusetts Department of Public Health. *Building a Virtual Data Warehouse*. \$15,000 (6/15-10/15).